The new face of work:

Building Accountability and Engagement with Remote and Hybrid Teams

V

Creating winning companies and inspiring leaders.

Hybrid in Manufacturing



42%

of manufacturers are redesigning their work models to support a hybrid workforce.

IDC Covid-19 IT Spending Impact Survey Wave 12, September 2020



54%

of manufacturers say remote work has improved their workers' health and safety

IDC COVID-19 IT Spending Impact Survey Wave 10, August 2020



73%

of manufacturers said they planned to invest in new technology to facilitate remote work

SYSPRO survey, 2020

Topics

- The paradigm shift
- The invisible balance sheet
- Managing for accountability
- The Accountability Model
- Measuring accountability
- It's a hybrid world
- Flexibility modeling
- Hybrid in Manufacturing

The Paradigm Shift

Some have adapted; others have not





Managing for Accountability

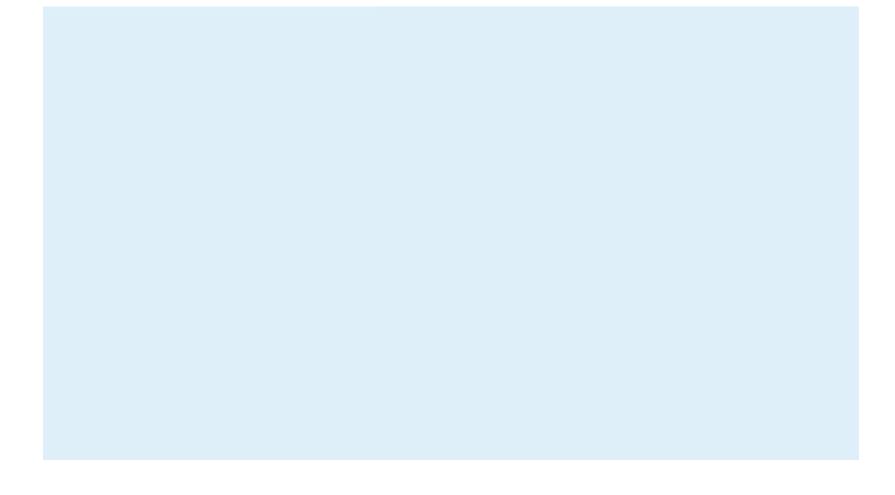
Multi-directional

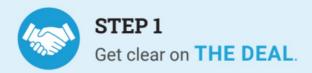
Competence and **motivation**; demonstrated via behaviors

Two energies:

- 1. Skill
- 2. Will









STEP 1

Get clear on THE DEAL.



STEP 2

Use **THE VIDEO TEST** to describe the performance issue or problem.



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STEP 3

Leave a silent **PAUSE** of time and space for the person to respond to your *Video Test* observation of behaviors.



STEP 1

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STEP 4

Remind the person of **THE GOAL**.



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STEP 5

WORK TOGETHER to find a specific solution to the identified performance issue.



STEP 3

Leave a silent **PAUSE** of time and space for the person to respond to your *Video Test* observation of behaviors.

OR MAKE A SUGGESTION if the person cannot come up with a solution, then ask for their commitment to try it.



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STEP 6

FOLLOW-UP consistently and with persistence.

Measuring Accountability



Flexibility Modeling

Modeling flexibility for others

Managing stress

WFH and hybrid behavior patterns



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What people want most

- Money
- Manager competence
- Flexibility
- Knowledge of where their career is headed

(Harvard Business School)









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